	Recommendation	Priority Ranking:	Town Council	Planning Board	School Board	Conservation Committee	Fort Williams Park	Recycling Committee	Committee	СЕНРЅ	Town Staff	
Eco	nomy Create guidelines and policies to manage the											
1	influx of visitors to Ft. Williams each year.	Н					Х					
	Develop methods to protect the tranquility and safety of neighborhoods and streets negatively impacted by the volume of cars, buses and pedestrians attracted to our lighthouses, beaches, and state park	1	X									
	Encourage small businesses that serve both residents and tourists by offering spaces to gather and relax such as: cafés, ice cream and coffee shops, outdoor seating etc.	1	X									
4	Explore income opportunities for events such as weddings, corporate functions, concerts, etc.	1	Х									
	Augment the town's broad-band and cell coverage to include every home, business, and municipal building in recognition that virtually every profession depends on the internet and phone access and expects employees to have reliable access to the internet.		X									
	Continue to implement the Town Center Master Plan (2014) and updates.		X									
7	Construct sidewalks throughout the Town Center and improve pedestrian connections from neighborhoods to the Town Center.	1	X									
	Encourage development and redevelopment of mixed use buildings that mandate commercial uses on the first floor and allow residential uses on upper floors within the existing boundaries of the Town Center District.	1		x								
9	Create a village green.		Χ	^								
10	Implement the Town Center Stormwater Plan.	1									Χ	
	Retain the Business A District Design requirements that require commercial development to be sensitive to adjacent residential areas.	1	X									
11	Continue to allow commercial uses that provide necessary services to be located in the Business	1	^									
12	A and Business B districts.	1	Х									
	Continue to allow in-home businesses, day care businesses, short-term rentals, and other low- impact commercial activities in residential areas, subject to restrictions that protect residential neighborhoods.		X									
14	Evaluate trends, impacts and opportunities arising from tourism activities in Cape Elizabeth and develop strategies to preserve both the town's character and historic relationship with tourism.	1	X									
_	nsportation	1	/\									
	Promote connectivity between neighborhoods when it supports public safety.	1		х								
	Evaluate the need, desire and local financial support for expanding public transit options in Cape Elizabeth.	1	Х									
17	Continue administration of the Traffic Calming Policy.	1									Х	

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							Fort Williams Park Committee		Riverside Cemetery Committee			
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						Conservation Committee	om	a)	Con			
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Number /Chapter		Priority Ranking	Fown Council	Planning Board	School Board	Suc	ort	Recycling Committee	ive	CEHPS	Town Staff	
Z	Recommendation	₫	Ĕ	Ь	Š	ŭ	F	~	R	Ö	ř	
	Conduct a traffic analysis when tourism is											
	impacting residential neighborhoods and											
	develop strategies, such as but not limited to on-											
	street parking limitations, satellite parking lots, and enhanced traffic enforcement, to											
	and enhanced traffic enforcement, to accommodate reasonable tourism activity and											
4.0	protect residential character.											
18		1	Х									
40	Continue the construction of sidewalks in the	_	\									
19	Town Center and in new neighborhoods.	1	Х							_		
1	Identify the highest priorities for sidewalk and bikeway extensions, with an emphasis on											
1	adding sidewalks to Mitchell Rd and other local											
20	collector roads.	4	V									
20	concetor round.		Х									
Ī	Increase funding to construct new sidewalks in											
21	addition to replacement of existing sidewalks.	1	Х									
	Incorporate the Complete Streets Policy as a		^									
	routine element of street improvement											
22	projects.	1									Χ	
	Complete reconstruction of Scott Dyer Rd	1									X	
	Study traffic congestion adjacent to and at the											
	school campus.	1			Х							
	Prioritize traffic calming measures in the Town											
1	Center instead of redesign of the Route											
25	77/Shore Rd/Scott Dyer Rd intersection.	1	Χ									
	Incorporate analysis of climate change and sea											
	level rise in transportation project design.	1									Х	_
Ηοι	using	1										
1	Continue to allow the development of multi-	_										
1	family housing units in mixed use buildings											
27	located in the town business districts	1		Χ								
1	Retain the current regulations providing for the											
	construction of mobile homes and mobile home											
28	parks in accordance with state law.	1	Х							<u> </u>		
	Retain the accessory dwelling unit regulations											
22	that provide for small apartments to be	_										
29	integrated into single family homes.	1	Х									
20	Retain the current multiplex housing	4	V									
30	regulations in the residential districts.	1	Х							<u> </u>		
21	Preserve the predominant single family nature of the town's residential areas.	1	Х									
21	Evaluate increased density and related		^									
	provisions to allow conversion of a large single											
32	family home into multiplex units.	1		Х								
<u> </u>	Consider amendments to allow Cottage											
33	Housing development.	1		Х								
	Retain the Mandatory Affordable Housing											
	Regulations.	1	Χ									
	Waive or reduce fees for low-income,											
35	affordable housing units.	1	Χ									
	Reduce the minimum lot size for											
	nonconforming lots to allow construction on											
	infill lots of less than 10,000 sq. ft. in size that											
	will be served by public sewer and water and											
	will comply with the Mandatory Affordable											
36	Housing provisions for low-income housing.	1		Х								

	Recommendation	Priority Ranking:	Town Council	Planning Board	School Board	Conservation Committee	Fort Williams Park Committee	Recycling Committee	Committee	СЕНРЅ	Town Staff	
Pub	lic Facilities and Services	1										
37	Assess, renovate and update buildings constructed within the last 20 years that are now due for moderate level maintenance. Buildings should include but may not be limited to the public works garage and police station.	1									Х	
38	Review the staffing levels and anticipated staff turnover at the police department and create a succession plan.	1									Х	
39	Evaluate the fire department on call volunteer membership levels, assess growth in emergency calls, and capacity needs in the future.	1									X	
	Conduct a long-term burial services study that evaluates alternatives and recommends a											
	strategy for accommodating future needs. Fund invasive species and climate change response, such as responses to winter moths.	1 1	X						Х			
42	Perform analyses to determine if and where public sewer should be extended to existing compact neighborhoods. Neighborhoods that should be included in the analyses include: (i) the neighborhoods near Great Pond, (ii) the Business A District on Shore Rd, and (iii) other built areas that meet the analyses criteria.	1	X									
43	Continue discussions with the City of South Portland to jointly address capacity issues at the cape cottage fire station and opportunities to cooperate with the Willard fire station in South Portland.	1									Х	
44	Evaluate options for reuse of the police station dispatch area if the historical society relocates.	1	Χ									
	Develop and implement a wireless telecommunication strategy that meets the needs of Cape Elizabeth citizens and businesses. The strategy and direction will be developed with citizen and business involvement and the implementation will be guided by experts, citizens, and businesses.	1	X									
46	Review the Spurwink School reuse report and fund repurpose of the building for public use.	1							X			
47	Encourage expansion of the public sewerage system to serve neighborhoods on private subsurface disposal systems.	1	X									
48	Develop a plan to increase recycling to meet or surpass state goal	1						Χ				
50	Fund and complete the School Facilities Study. Make strategic investments in school facilities to modernize and update buildings and grounds, and ensure student safety.	1			X X							
	al Capacity and Capital Investment Improve coordination to adopt a unified	1										
	town/school capital investment plan. Periodically review bonded debt to balance	1	Х		Χ							
	appropriate indebtedness and funding for public capital investments. Fund and execute a reevaluation of all property within the next 2-3 years.	<u>1</u> 1	Х								х	
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Number /Chapter	Recommendation	Priority Ranking:	Town Council	Planning Board	School Board	Conservation Committee	Fort Williams Park Committee	Recycling Committee Riverside Cemetery	Committee	СЕНРЅ	Town Staff	
	Continue to evaluate opportunities to generate											
54	new revenue streams to fund capital investments.	1	Х									
Nat	ural Resources	1										
55	Retain the current, stringent Resource Protection Regulations, Shoreland Zoning, Floodplain Management Ordinance, and cluster development requirements Review and update the Resource Protection	1	Х									
56	Permit standards to emphasize avoidance and minimization of wetland alterations.	1		Х								
	Adopt the updated FEMA floodplain maps		Х									
58	Utilize resources and community volunteers to respond to changing environmental conditions that stress natural resources, including but not limited to invasive plants and animals.	1	X									
59	Encourage residents to minimize pesticide use and take advantage of programs such as the Cumberland County Soil and Water Conservation District (CCSWCD) Healthy Yardscaping initiative.	1				X						
Agr	iculture and Forestry	1										
60	Continue the farm-friendly regulatory structure, including but not limited to allowing agriculture related uses, the TDR agricultural bonus and agricultural land preservation as part of open space zoning developments.	1	X									
	Expand partnership opportunities between farmers and local government, such as the serving local food in the schools and managing solid waste composting programs		X									
	Educate farmers and woodland owners of the full benefits available under the State tax relief programs.	1									X	
	Promote community gardens and agriculture related programming in the public school system.	1			X							
	rine Resources											
64	Implement the recommendations in Goal 2 to provide improved recreational boat access in order to minimize instances where recreational boats are using the commercial boat only access.	1	X									
65	Restrict parking and use of the turnaround area near the commercial boat launch to the exclusive use of the commercial fishing fleet and the WETeam. Signage, enforcement and education efforts shall be used to implement this restriction.	1	X									
66	Obtain from the State of Maine an easement for the uninterrupted use of Boat Cove by the Town's commercial fishermen and WETeam.	1	Х									
67	Study opportunities for the town to expand involvement, such as but not limited to possible creation of a shellfish or local fisheries committee, to promote commercial fishing.	_ 1	X									

Number /Chapter	Recommendation	Priority Ranking:	Town Council	Planning Board	School Board	Conservation Committee	Fort Williams Park Committee	Recycling Committee Riverside Cemetery	Committee	CEHPS	Town Staff	
68	Obtain an easement from the State of Maine that would allow the town to construct and maintain the improvements and then operate the new public vehicle beach access site at the historical location accessed from Kettle Cove Rd.	1	X									
69	Plan, design, permit, construct, maintain, and operate the new public vehicle beach access area while repurposing the existing beach access area to provide safe pedestrian-only access to Crescent Beach.	1	X									
	Continue collaboration between the town's police department and the State of Maine in providing enforcement in the Kettle Cove/Crescent Beach area. Continue to share the harbormaster with the	1									X	
	Town of Scarborough. Encourage the State of Maine to share and promote their management goals and priorities for the Crescent Beach, Kettle Cove, and Two Lights State Park and schedule periodic management coordination meetings.	1									X X	
73	Incorporate the June 2015 "Cape Elizabeth Sea Level Rising Vulnerability Assessment" report as prepared by the Greater Portland Council of Governments in all water access improvements.	1	x									
74	Expand the mooring section posted on the town website to include information on current conditions, policies, and links to mooring maps so that users can access information on specific mooring locations and permit status.	1									х	
	Incorporate into town council practice a review of shoreline and harbors related issues a minimum of once every 10 years. Retain the current stringent shoreland zoning and resource protection district zoning		Х									
Wa	regulations. ter Resources Retain the Great Pond Watershed Overlay District, Resource Protection District and Shoreland Zoning District regulations.	1	х х									
78	Maintain compliance with overboard discharge and wastewater discharge permitting. Partner with the Town of Scarborough on		X									
79	water quality sampling, strategies, and implementation of the TMDL report to improve the water quality of the Spurwink River Estuary.	1				X						
80	Continue, in partnership with the City of South Portland, implementation of the Trout Brook Management Plan.	1				X						

Number /Chapter	Recommendation	Priority Ranking:	Town Council	Planning Board	School Board	Conservation Committee	Fort Williams Park	Recycling Committee	Committee	СЕНРЅ	Town Staff	
	Perform a comprehensive assessment of the Alewife Brook/Peabbles Cove water complex. The assessment, at a minimum, should include water quality testing of the brook, evaluation of											
81	siltation impacts on the brook, more in-depth assessment of Peabbles Cove water quality, evaluation of alewives migration, and an infrastructure assessment of the existing dam.	1	Y									
83	Assign names to significant unnamed water bodies and streams.	1				Х						
Hist	toric and Archaeological Resources											
	Consider opportunities to expand space for the Cape Elizabeth Historical Preservation Society, such as but not limited use, repurposing of the											
84	Spurwink School Retain existing local ordinance provisions that	1								Х		
85	require evaluation of archaeological resources as part of new development Engage the Capa Elizabeth Historical	1	Х									
	Encourage the Cape Elizabeth Historical Preservation Society to seek non-municipal grant and private funding to conduct											
	archaeological surveys.	1								Х		
Kec	reation and Open Space	1										
87	Retain town regulations that promote open space preservation and management	1	Χ									
	Strengthen the management program for the use of Fort Williams Park to prioritize the enjoyment by residents and balance the burden											
88	on municipal taxpayers, including increasing revenues from non-resident visitors.	1					Χ					
	Continue to fund unique opportunities to preserve open space using methods including but not limited to annual contributions to the land acquisition fund, proceeds from land sales, general taxation, municipal bonding and partnerships with other governmental and private entities. Municipal funding should be contingent upon permanent public ownership, such as a public access easement, and public											
89	access rights	1	Χ									
90	Maintain a dialogue with major landowners regarding their future plans and discuss methods for preserving significant open space for recreation	1				X						
	Continue to evaluate and adapt Community Service programming to meet the needs of the changing Cape Elizabeth population.	1									Х	
Fut	ure Land Use Plan	1			L							
92	Continue to administer and amend land use regulations in accordance with the Future Land Use Plan.	1										
	Manage an efficient development review and permit procedure process and consider streamlined procedures for development											
93	located in growth areas.	1										

Number /Chapter	Recommendation	Priority Ranking:	Town Council	Planning Board	School Board	Conservation Committee	Fort Williams Park	Recycling Committee	Committee	СЕНРЅ	Town Staff	
94	Review the regulation of existing, nonconforming lots (infill lots) and recommend ordinance revisions that allow nonconforming lots a reasonable opportunity to be built upon and/or buildings expanded to meet the needs of modern households while also protecting the character of neighborhoods. Undertake a Housing Diversity Study that evaluates current housing costs, needs, impacts on services and other relevant elements and recommends actions to create more affordable opportunities for seniors to downsize, and for young adults and young families to move to Cape Elizabeth. At a minimum, options to evaluate should include incentives to create permanently affordable housing and municipal purchase of land for construction of affordable											
	housing Initiate a charter change to require either a super majority or a unanimous vote of the town council to dispose of municipal property											
97	Ensure adequate training and support for the Code Enforcement Office											
98	Continue to track new development in the community by type and location											
99	Conduct a sewer extension study and fund capital improvements to extend public sewer to existing neighborhoods. Neighborhoods to be evaluated, but are not limited to, are the Hampton Rd neighborhood north of Great Pond, the Richmond Terrace area (including the Inn by the Sea), and the southern end of the BA District on Ocean House Rd. [This recommendation is now in the Public Facilities and Services Chapter]											
100	Sidewalk extension recommendation [This is currently a goal in the Transportation chapter].											
101	Incorporate renewable energy into town facility capital investments and educate the public about the benefits of renewable energy.											
	Install an electric vehicle charging station. ional Coordination Plan	1										
	Continue discussions with the City of South Portland regarding opportunities to share resources between the Cape Cottage Fire Station and the Willard Square Fire Station. Take advantage of opportunities to partner											
104	with other communities to provide public services in an efficient, cost-effective and comprehensive manner.	0										